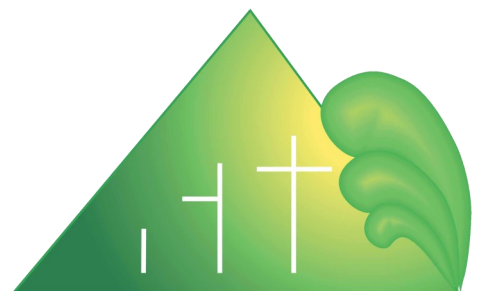


PRISON CARE MINISTRIES

ANNUAL REPORT
2024—2025

“I hope
one day
they will
forgive
me.
My
offending
has hurt
so many.”





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Prison Care Ministries

Registered as a Charitable Trust
1st September 2004.

Building relationships with prisoners,
assisting them to regain independence on release
and supporting them as they reintegrate with
family and community

Purpose

To provide an environment
for meaningful reintegration

Mission Statement

To provide accommodation and
rehabilitative support for men released from prison
and those involved in the Criminal Justice System.

Value

When people care,
people change

Aim

To reduce reoffending and ensure
a safer community

Thank You

To the funders and supporters who ensure that Prison Care Ministries continue to provide support to those involved in the Criminal Justice System.

Trust Waikato
HCC Community Initiatives Grant

Glenice & John Gallagher Foundation
WEL Energy Trust
COGS
NZ Lottery Board
Norah Howell Charitable Trust
Interspeed
NZ Bible Society
Rhema Broadcasting Group
Maori Postal Aotearoa

Wages
Growing Futures
Project Equipment
Vehicles (2)
Wages
Office/Volunteers
Wages
Office Furniture
Internet Domain
Bibles
Word for Today
Calendars-Magazines

Victoria 65 Foundation

Support

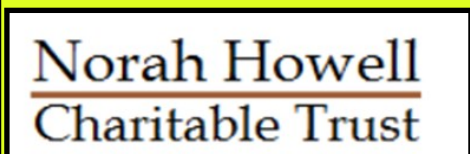
Other Trusts, Churches and Individuals who have generously made donations towards office rent, wages, general funds, house provisions and other needs as they arise.

We appreciate the support from:

- Community Probation Service
 - Work and Income NZ
 - Prison Staff & Chaplaincy
 - Auditor

And a special acknowledgement of our private Landlords(3) as they need to negotiate with their Insurance companies to enable their houses to be used to accommodate those who have a criminal record.

- One Real Estate Agency that we have a tenancy agreement with
- Our residents who really encourage us to keep going.
- House provisions and other needs as they arise.



CHAIRPERSON'S REPORT—2025



Alan Vink
Chairperson

I want to begin by endorsing Sev's Report and encourage you to take a few moments to read it. It's a good read and it will encourage you as it has me. It will remind you just how important our work is and that we must do all we can to not only preserve what we have but continue to develop this wonderful ministry and organisation.

Sev and the staff team (and volunteers) have once again continued to do very good work despite the financial challenges we have faced and continue to face as I write. To that end I want to, on behalf of the Board, thank the staff for going 'far and beyond' their duties.

What has become very clear to me is that we are increasingly dependent on Grants and Donations to supplement the income we receive from our residents. To that end I want to say a heart felt thanks to all our donors and funders. Thank you so much for your generous financial support and the goodwill you show us year in and year out.

Finally but by no means least are my fellow Board members. As Sev has pointed out we have had to wrestle with some tough issues but we have worked together well with a solution focused approach. Thank you - Alex, Robbie, Maranui and Sev.

Alan Vink
Board Chair

September 2025



Trustees - left to right, Alan Vink, Robbie Ahu, Jill McMillan, Maraenui Taituha, Alex Shepherd

Alan Vink: Trust Chairperson started his working life as a Secondary School teacher, then transitioned to pastoral leadership of two Baptist churches for 23 years, followed by the last 17 years in leadership development, consultancy and teaching. Alan has been on numerous Boards of Christian organisations throughout his working life.

Robbie Ahu: Married with 5 tamariki and 5 moko. They attend Elim church. Qualified as a high performance coach in Rugby League. Robbie loves quality family times, fishing, diving and in summer motorbike riding. Previously approved volunteer to Waikeria prison.

Maraenui Taituha: Staff at Fairfield College. Maraenui is married to Alison and they have three children. They attend St. Marks Church. Maraenui was previously an approved volunteer to Waikeria Prison.

Alex Shepherd: A Software Architect, NetValue Ltd. Alex and Judi have 3 children (one married) and attend Chapel Hill Community Church. Alex has been an Elder (served five-year term) and is part of the Church Missions Team. Alex was previously an approved visitor to Waikeria Prison.

Pictured also is :

Jill McMillan: Co founder (as is Geoff) of Prison Care Ministries. Jill and Geoff retired from Prison Care Ministries 3 1/2 years ago and enjoy the challenge of bringing up their great granddaughter. now aged six. They attend Chapel Hill Community Church and retired (formally) in 2019.

A Word from the General Manager

**Sev Simwinga -
General Manager**

Reflections on Pressure, Progress, and Purpose



As we move through the second half of 2025, I find myself reflecting deeply on the paradoxes that come with leading a mission-driven organisation like Prison Care Ministries. There is the joy of impact, the gratitude for support, and the quiet endurance of hardship—often all unfolding simultaneously.

This year has ushered in one of the most difficult seasons in our two decades of ministry—and without question, the most challenging in my ten years of leadership. Like many in the not-for-profit sector, we have found ourselves in a financial bottleneck, one that has tested not only our resilience but our very capacity to keep the doors open and the lights on.

A government agency that has long provided vital funding for our Alternative Treatment work through the Therapeutic Community has, without clear explanation, withdrawn its support. Despite our persistent engagement—including detailed proposals and heartfelt appeals—every effort to reverse this decision has been met without success. The impact has been severe. Our Trust Board is now faced with the same pressing and difficult questions I have carried repeatedly—questions that cut to the heart of our sustainability and whether we can continue this life-changing work.

And yet, the work cannot stop. Our residents—those already with us and those still waiting, hoping for a place—remain shielded from these challenges, as they should. They look to us, as they always have, to walk alongside them into a future marked by stability, dignity, and steadfast hope. Whatever difficulties we face, our commitment to them remains unwavering.

Amidst these struggles, there have also been signs of life and light. Ministry has continued, and in the past year alone we were privileged to welcome 30 new residents into our homes—each embarking on a unique journey of restoration and renewal.

At the close of the last reporting year and the beginning of this one, we reached a significant milestone: 20 years of Prison Care Ministries. Two decades of walking alongside men as they step out of prison and begin rebuilding their lives. It was a beautiful celebration, marked by the presence of many faithful supporters, colleagues, and friends across the reintegration space. To all who came to honour this journey with us, we extend our heartfelt thanks. And to our founders, Geoff and Jill, whose obedience to the call gave birth to this ministry—your faithfulness continues to shape futures today.

Housing - Walking the Long Road Together

When others step away, we step closer—until independence is possible

Our housing portfolio has recently been reduced to six properties, with a total capacity of 19 beds. This change was driven by our commitment to support two residents who, due to their criminal history, faced extreme difficulty securing rental accommodation. We continued housing them under our tenancy until the landlord developed sufficient trust to transfer the tenancy into their names. This approach reflects our dedication to walking alongside our men until they can stand independently.

"From Office to Hub: Breathing Life into Reintegration and Learning"

Academic partnerships, bail support, and the everyday heroes behind the mission

We've also taken a bold step by moving into a new Centre. This shift from a simple office facility to a dynamic hub has created fresh possibilities. Yes, it comes with increased financial responsibility—but it has also become a focal point for community, training, and transformation. It's a space that allows the mission to breathe and grow.

One of the most inspiring developments in recent years has been our deepening partnership with the academic world. What began as occasional student placements has grown into a vibrant, ongoing exchange between theory and practice. Over the years, for example, we've proudly welcomed five Master's students from the University of Waikato, two psychology students conducting dissertation research, diploma-level social work students from Wintec, NZMA trainees, and chaplaincy and missions ministry interns.

Our centre has become a living classroom—a place where academic learning comes face-to-face with the raw, complex realities of post-prison reintegration. Here, students don't just observe; they engage, listen, reflect, and contribute meaningfully. In turn, our residents benefit from fresh insights, compassionate presence, and the energy of those preparing to enter the helping professions.

We continue to receive regular requests from students across a range of New Zealand universities seeking placements, research opportunities, and hands-on experience in reintegration support. It is deeply rewarding to see future social workers, psychologists, chaplains, and community leaders shaped by the real-world experiences that unfold within our walls. We are honoured to play a part in their development—and encouraged by the impact they, in turn, are making in the lives of the men we serve.

Enhancing Efficiency Through Targeted Training

Over the past year, PCM has been privileged to work with Ganga Sudhan, a Workplace Consultant from Responsive Trade Education. Ganga's meticulous yet hands-on training style has streamlined our reporting and operational systems, saving time and energy so that our team can focus more directly on supporting the men we serve.

What has stood out most is Ganga's friendly and approachable manner, which makes collaboration both effective and enjoyable. He is quick to identify problematic areas and works with us to resolve them efficiently, all while ensuring the job is completed to a high standard. His support has resulted in smoother systems, greater efficiency, and ultimately, stronger outcomes for our clients.

Holding Hope and Building Momentum

From student engagement to remand support—your involvement is making a difference

We have also continued to build strong momentum in our Remand-Bail Support initiative, which is progressing well and providing essential stability for men who would otherwise struggle to access safe housing during the often-lengthy periods while their court cases are being resolved.

Accolades and Acknowledgement

In July 2024, Prison Care Ministries was honoured by the Alcohol and Other Drug Treatment Court (AODTC – *Te Whare Whakapipi Wairua ki Kirikiriroa*) for its dedicated support to men facing alcohol and drug-related challenges. At a Housing Provider Network event, Judge Clark, who presides over the Court, spoke warmly of PCM's role in helping residents within our supported accommodation make meaningful steps towards recovery and reintegration.

Judge Clark acknowledged that while not all participants have fully embraced the support provided, there have been remarkable success stories. She highlighted two former residents who have made significant life changes, with one now serving as a mentor to others.

In recognition of this mahi, PCM was presented with a plaque and a Taonga, symbolising the Court's deep appreciation for the contribution PCM continues to make in breaking cycles of addiction-driven offending and supporting men on their journey to lasting change.



Glenice and John Gallagher Foundation Gives Hope Wheels

“Reliable transport is our lifeline — and the **Glenice & John Gallagher Foundation** made it possible.” This year, Prison Care Ministries was blessed by the generosity of the **Glenice & John Gallagher Foundation**, whose vehicle grant put two vehicles, one new, on the road—a Honda CR-V and a Haval Jolion Ultra Hybrid—together valued at \$61,285.00.

For the men we walk alongside, transport is never just about travel. It is the bridge to housing, health care, work, and new beginnings. Every kilometre driven represents a step toward stability, dignity, and hope. With these vehicles, our team can continue helping men move safely from the prison gate into the community, ensuring no one is left stranded on their reintegration journey.

Gallagher has done more than fund vehicles—they have given hope wheels, invested in safer transitions, stronger communities, and changed lives. This support has fortified the very core of our mission: to walk alongside men until they can stand independently, with a future worth driving toward.

TONY NGUGI MUNGAI
REINTEGRATION OFFICER



The year 2024-2025 has been marked by consistency, connection, and consolidation. As we continue to live out our kaupapa—

When people care, People change—I have seen again how genuine, mana-enhancing relationships remain the cornerstone of successful reintegration. These connections are not simply professional obligations; they are the heartbeat of our mission, reminding us that transformation often begins with a single, genuine human interaction.

This year, I maintained regular contact with several men across Waikeria Prison, Springhill Corrections Facility, and Auckland South Corrections Facility. These engagements—whether face-to-face or via AVL—were far more than formal interviews. They were intentional acts of care that laid the groundwork for trust long before their release. Several of the men I met during these visits have since joined our supported accommodation, arriving with a sense of familiarity and confidence that makes the transition smoother and more meaningful.

Between April 2024 and March 2025, we conducted a total of 38 interviews across multiple visits. These included men at different stages of their sentences—remandees, parolees, sentenced inmates nearing release, and those seeking a fresh start. Each meeting was an opportunity not only to assess readiness for reintegration but also to demonstrate manaaki and build mana-enhancing relationships. This approach has proven vital in easing their post-release transition and helping them take positive steps forward. The benefits of these early investments in trust are often seen months or even years later, as men maintain stability, reconnect with whānau, and actively contribute to their communities.

By focusing on genuine relationship building, we see each prison visit more than a procedural step—it is a deliberate act of care that reassures the men they are valued and not forgotten. These connections create a more supportive and effective environment as they prepare for release, ultimately leading to better outcomes for both the individual and the community. A vital part of our work is supporting mental health and well-being; consistent, positive engagement reduces feelings of isolation and hopelessness, replacing them with hope, motivation, and a sense of belonging. This relational foundation not only strengthens their resolve to make lasting, positive changes but also reinforces our commitment to walk alongside them through every stage of their journey.

Our occupancy remained strong through the year, in spite of the flow of residents in and out of our five houses, further demonstrating the fluidity of each respective reintegration journey. All in all my support to our residents remained consistent over the year and involved daily house visits, WINZ appointments, GP registrations, court appearances, and one-on-one support through challenging transitions. Each day brought on opportunities to offer stability and guidance. Regular spiritual engagement with the men remained a key avenue for their reflection and growth. Whether through Bible studies, informal conversations, or moments of quiet prayer, these spiritual touchpoints often became safe spaces for residents to process their experiences and find renewed purpose.

There were many moments of encouragement—residents reuniting with whānau, securing work, or transitioning into their own homes. These wins, though quiet, are deeply significant. Similarly, we've supported residents navigating setbacks, including serious breaches and even those that ended in recalls to prison. But our care doesn't end at the gate; letters, visits, and continued presence remained part of our follow-through.

As part of my continued professional development, I drew heavily on my training in Bicultural Social Services to enhance culturally grounded support. I also worked alongside several volunteers, resulting in strengthening of our reintegration capacity. I also supported the orientation of a new intern student on placement, ensuring that our values are communicated early and clearly. This year I also continued refining our house documentation, resident handovers, and induction routines.

I look forward to further refining our reintegration supports, advocating for smoother inter-agency coordination, and continuing to create safe spaces where men can grow and belong because

When people care, People change.

Catherine Simwinga
Counsellor



Over the past year, our organisation has continued to walk alongside men leaving prison, offering counselling that restores dignity, strengthens identity, and creates pathways to healing. At the heart of our work is the recognition that every person deserves compassion, hope, and the opportunity to begin again.

A central focus of our service is Māori, who remain disproportionately represented in the justice system. Our counselling is rounded in the principles of *Te Tiriti o Waitangi* and the values of tikanga Māori, ensuring that every session affirms cultural identity and restores mana. Counselling sessions frequently take place once a week and extended to whanau if the kiritaki so wishes. This inclusion of whanau ensures that healing occurs within the strength of community, not in isolation.

Clients tell us that reconnecting with whakapapa and te ao Māori helps them to process trauma, rebuild relationships, and move forward with resilience. One client, W, had spent years disconnected from his whānau and culture. Through counselling, honouring tikanga Māori, he found the courage to reconnect with family and reclaim his cultural identity. Today, W speaks of being more at peace, more resilient, and more hopeful about the future.

While our work with Māori remains important, we are also deeply committed to culturally responsive counselling with other communities in Aotearoa. Pacific clients have benefited from services shaped by values such as alofa (compassion) and fa'aaloalo (respect). For migrant and refugee clients, our counsellors adapt approaches to honour different worldviews, spiritual practices, and family structures. In each case, therapy is designed not as a "one size fits all" model but as a process that honours culture, language, and lived experience.

The impact has been significant. Across all ethnicities, clients report improved mental health, reduced anxiety, and stronger coping strategies. Families speak of renewed trust and communication. For some, these changes are life-altering. A, a Pacific client, struggled with shame and isolation after release. Counselling that reflected his cultural values, combined with his spiritual values helped him rebuild family relationships and find new purpose.

Our vision for the year ahead is to deepen this work. We will expand engagement with kaupapa Māori services and increase access for whanau as well. We will continue to strengthen partnerships with iwi, Pacific organisations, and ethnic community providers. And we will train all our staff and volunteers in cultural safety and trauma-informed practice, ensuring our services remain both professional and deeply responsive to the needs of every individual.

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Hamilton

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admin@prisoncare.org.nz
www.prisoncare.org.nz

Bank A/c 03 0306 0243830 00

**Adrienne Corfe
Administrator**



After approximately 20 months with Prison Care Ministries, I remain deeply grateful to be part of a team so committed to supporting men as they rebuild their lives. Each day in administration brings fresh challenges and opportunities, and while much of this work happens behind the scenes, it is a privilege to contribute to the smooth operation of an organisation making a meaningful difference.

I would like to extend my sincere thanks to John and Kum Lan Brennan and to Shirleigh Rawson for their ongoing support in the administrative space — your contributions are invaluable and greatly appreciated.

I continue to be inspired by the dedication of our team, the generosity of our funders, and the commitment of our members. Your belief in our kaupapa is what enables us to carry out this important work, and I feel honoured to be part of this journey of transformation and hope.

A Word from our *Volunteers*

**Placement Experience at Prison Care Ministries
*Samantha Opetaita***



Doing my placement at a Prison Care Ministries was one of the best experiences I have had. It gave me a real understanding of

what it is like to be a support worker and helped me grow both personally and professionally.

I was able to work closely with people who were coming out of prison and trying to get their lives back on track. Being part of that support made me realise how important this kind of work is and how much of a difference it can make in someone's life.

One of the biggest things I got out of this placement was hands-on experience. I got to be part of supporting people in crisis and learning how to stay calm, listen and figure out what kind of help they needed. It taught me how to think on my feet and handle tough situations in a respectful and understanding way. Working with people who are vulnerable and going through big changes taught me a lot about empathy, patience, boundary setting and communication. These are all skills that are very indispensable in support work and I have noticed that having this kind of experience has made a big difference when applying for jobs. Employers often ask about my placement and seem really interested in the fact that I have worked with people coming out of prison. It has helped me get interviews and opened up more opportunities than I expected. This placement showed me what support work is really like—the hard parts but also the rewarding parts.

Getting to see how support workers build trust with clients, how they help with things like housing, addiction, mental health and goal setting and how they stay strong for the people they are supporting. I feel like I have come out of this experience more confident, more prepared and more passionate about this kind of work. I am really thankful I had this opportunity with Prison Care Ministries.



Shirleigh Rawson: At the end of 2024, Adrienne asked me if I could volunteer at Prison Care Ministries to help with some data entry, filing, making up care boxes for new residents and other small office tasks. Summer and early spring was a very busy time of year with people applying to PCM for accommodation, and Adrienne also needed to prepare documents for the end of year financial audit. A few changes were made in the office; filing cabinets were moved in which meant some rearrangement of paperwork and files.

Various documents for the care boxes needed to be updated and some of that involved contacting organizations for information. And Adrienne, with enormous patience, had to teach me the data base and procedures! The cooler months have been quieter, and I haven't really been in to PCM lately, but Adrienne is aware I can come back to volunteer when things get busier. The dedication and commitment that I have noticed with Sev, Tony, Catherine and Adrienne is admirable. I would think it is a rare person who can be fully involved, as they are, in a charity such as PCM. This is such an important charity: aiding and guiding the men back into the community to lead healthy, spiritual, happy lives, I'm sure it must be a mammoth task. But when the men see that there are people – strangers – who care and have tried to help, this must be a positive experience for them that they will remember at some stage. I wish Prison Care Ministries all the best



Kum Lan Brennan : Most of the men come out of prison and arrive at our residences without any bedding. PCM provides bedding to the men until they can get their own. When the bedding is finally returned some of it is well worn or even damaged. Replacing our supplies of bedding has become a frequent task of mine, and so I have to make regular visits to the local Op shops.

For those in Hamilton, we would appreciate any donations of bedding (for King single beds), mattress protectors, sheets, blankets, duvets and

Bringing Dignity and Care – Thanks to ARISE CHURCH

Prison Care Ministries would like to extend our heartfelt thanks to the congregation of

ARISE CHURCH

for their most recent generous donation of personal toiletry items for our new arrivals.

These items play a vital role in the release packages we provide to men as they begin their transition back into the community.

Having access to basic hygiene essentials upon arrival not only meets practical needs but also affirms dignity and care at a critical time in their journey.

Your kindness and support make a real difference, and we are deeply grateful for your continued partnership in this important work.



Hey Miss... "Where can I go when I get out of here."

Waikeria prisoner

June 2001
First meeting post release accommodation
David Stone
Anton Roest
Geoff McMillan

July 2001
Inaugural meeting
17 people attended this meeting including a Probation officer and released prisoners.

Nov 2001
Hamilton Support Accommodation Network (HSAN) Committee
Geoff & Jill Smith
Eileen Boshier
Mel Impey
Anton Roest
Geoff & Jill McMillan

HSAN-PCM
July 26th 2004 First House opened under HSAN. Thanks John.
September 1st 2004 Prison Care Ministries became a Charitable Trust
April 1st 2005 became a trading name under Prison Care Ministries
January 2008 HSAN committee

September 2004
PCM Trustees
Mike Marama Te Ahuru (Chairperson)
Alex Shepherd
Len Caley
Maraenui Taituha
Geoff McMillan
Jill McMillan
Chairpersons 2004-2024
Mike Marama Te Ahuru
Alex Shepherd
Len Caley
Alex Shepherd
Alan Vink

2004 -First house opened
2005 -Second house opened
2007 -Third house
2010 -Fourth house
2014 -Fifth house
2015 -Sixth house
2016 Eighth house opened
2019 Ninth house opened
2022 –2024—Two houses relinquished
2025—One house relinquished (6)

2018 Severino Simwinga appointed as General Manager.

2019 Geoff & Jill McMillan formally retire.

Current Trustees 2025

Alex Shepherd
Maraenui Taituha
Robbie Ahu
Alan Vink

Current Staff 2024—2025

Severino Simwinga
Tony Mungai
Catherine Simwinga
Adrienne Corfe

When people care, people change

Growing Futures: A Brand New Fence



Through the **Growing Futures** project, residents in PCM Supported Accommodation were offered hands-on opportunities to gain practical skills and rebuild confidence for life beyond prison. Some of the men already came with prior knowledge, and what was remarkable was seeing them step into the role of teachers—passing on their skills to fellow residents as they worked side by side. By emphasising correct protocols and demonstrating safe practices, residents looked out for one another, helping to prevent accidents and build a culture of care. One highlight was seeing residents work together to put up a brand-new fence at one of our houses. What started as a practical task quickly turned into a showcase of teamwork, problem-solving, and pride in a job well done. The impressive result caught the attention of a neighbour, who was so encouraged by what he saw that he asked if the men might also help trim some trees at his property. For our residents, this was more than just a chance to lend a hand —



it was proof that their hard work was valued beyond the walls of PCM. Moments like this show how skills learned through the project ripple out into the wider community, breaking down barriers and building trust one project at a time.



Growing Futures: Small Garden Implementation



The **Growing Futures** project set out to create a pathway where former inmates could turn everyday tasks like gardening and landscaping into stepping stones toward meaningful reintegration. At one of PCM's five supported accommodation, residents worked together to establish a thriving vegetable garden—a first step in turning bare soil into something both productive and life-giving.

Rows of tomatoes, onions, chillies, pumpkins, kamokamo, silverbeet, and cabbage soon began to take shape, transforming the section into a place of growth and pride. What may seem like simple gardening tasks carried much deeper meaning for the men involved.

The planter boxes and raised garden beds used in the project have been created by upcycling discarded pallets. These pallets, which would otherwise have ended up in landfill, are instead

diverted, reconfigured, and given a second life as useful, life-giving products. This not only demonstrates environmental stewardship but also highlights the practical skills and resourcefulness applied within the project.



Growing Futures: Transforming our New Home



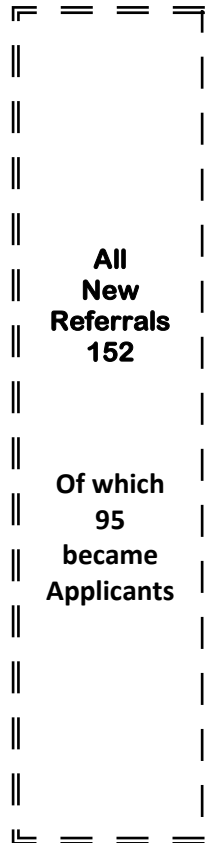
The **Growing Futures** project was also designed to give former inmates living in PCM Supported Accommodation the chance to learn valuable skills in landscaping and the safe use of equipment. This vision came to life in a special way when PCM relocated to a larger office site. Residents from several of our homes rolled up their sleeves for a series of community “working bees,” where they cleared overgrown sections, removed old plants, and prepared the ground for

fresh garden beds and lawns. These were not just ordinary clean-up tasks—they became opportunities for the men to practise teamwork, take ownership of their contributions, and see visible results from their efforts. Alongside the gardening, some residents also gained practical training in safe trailer loading, tie-down techniques, and transporting green waste to the local facility. For many of the men, these activities were a chance to discover new skills, build confidence, and contribute positively to something bigger than themselves.



31 March 2024

Support Only 18
Pending Decision 29
Waitlisted for Accommodation 23
23 Resident



31 March 2025

Support Only 21
Pending Decision 34
18 Waitlisted for Accommodation
Resident 17
No Further Contact 128 (Found Accommodation, Released, Declined, Unknown)

Prison Visits and AVL interviews

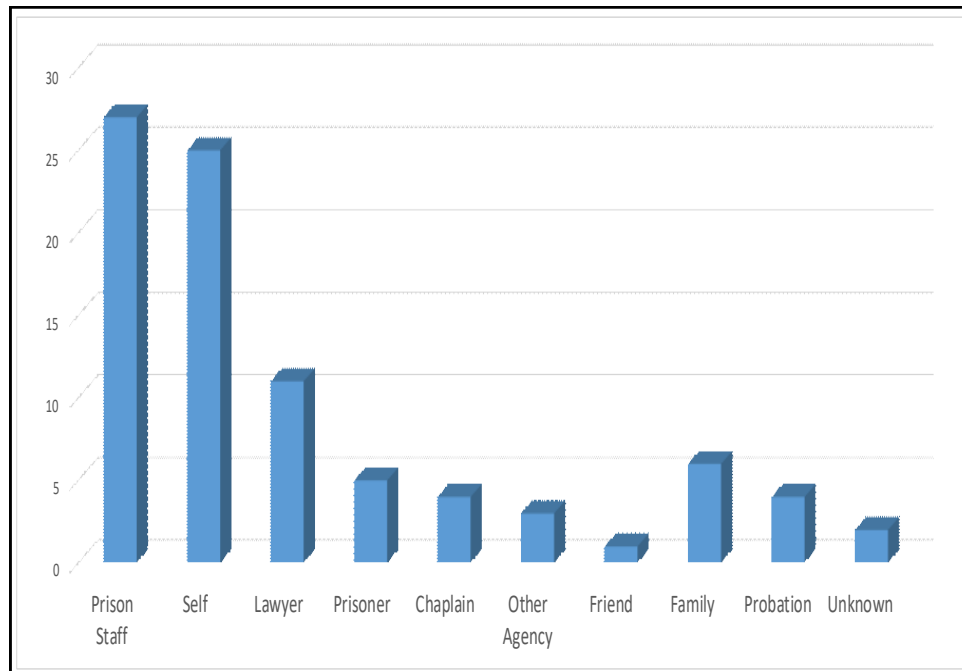
Location	Interviews		AVL	Teleph	Applicants
	Visits				
ASCF	1		1		8
Christchurch					1
Hawkes Bay	1	4			3
Manawatu					2
Mt Eden					6
Paremoremo					1
Rimutaka				2	2
Spring Hill	10	26		1	36
Tai Aroha					
Tongariro	3	8			4
Waikeria	7	24		1	21
Whanganui	1	1			2
Other					1
Unknown					10
	23	66	1	0	90

Staff visit as many applicants as possible for the initial interview and will do follow-up visits when able. This helps to build the relationship and makes the transition into the community easier for both the men and staff.

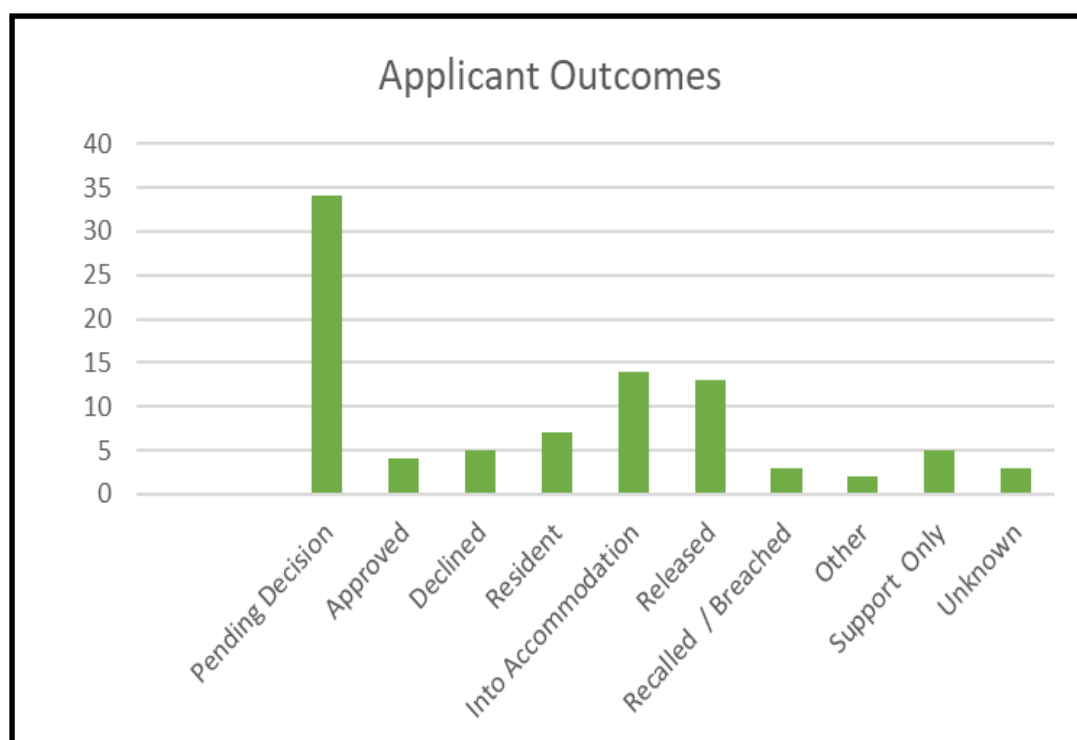
If a face to face interview is not possible due to location or time constraints then an interview by Audio Visual Link or telephone is arranged.

95 New applicants during the year

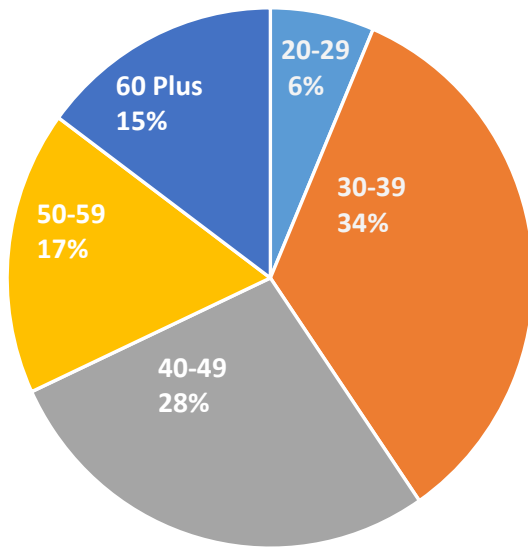
Referred by



Applicant Outcomes

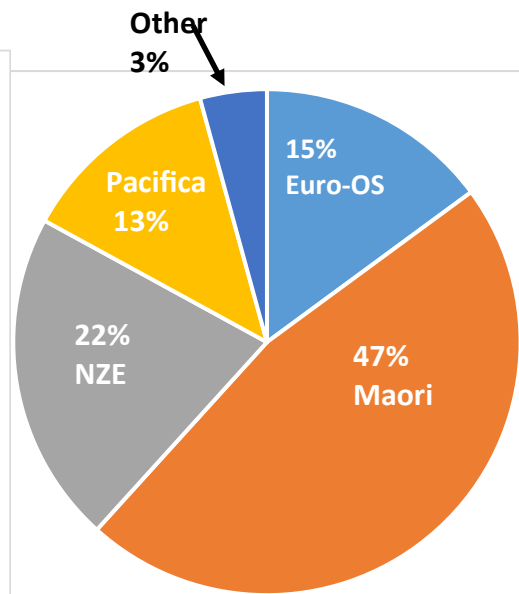


Residents by Age



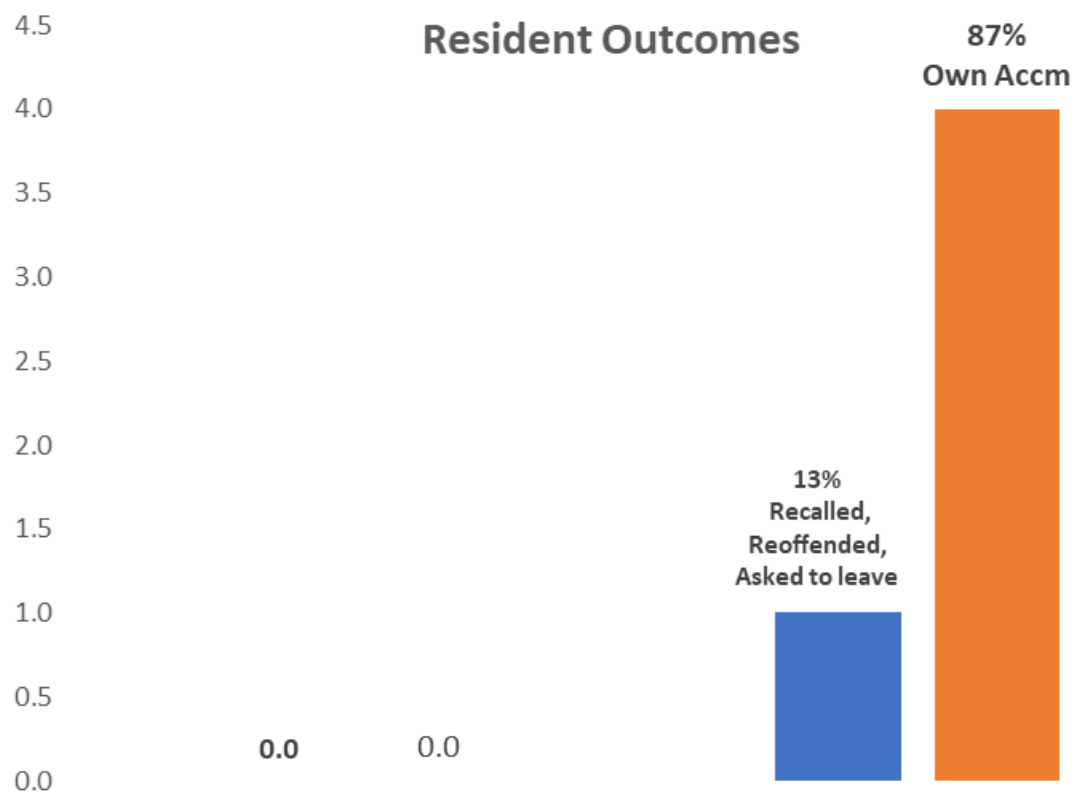
Average age 33 years

Residents by Ethnicity



Sentenced 60% / Remand 40%

Resident Outcomes



New Residents: 30
Men housed during the year: 47
Median length of stay: 3.6 months